

FY 25/26	Mon	Tues	Wed	Thurs	Fri	Mon	Tues	Wed	Thurs	Friday	Mon	Tues	Wed	Thurs	Fri	Mon	Tues	Wed	Thurs	Fri	Mon	Tues	Wed	Thurs	Fri	Mon	Tues	
April			1	2	3	4	7	8	9	10	11	14	15	16	17	18	21	22	23	24	25	28	29	30				
May					1	2	5	6	7	8	9	12	13	14	15	16	19	20	21	22	23	26	27	28	29	30		
June																												
July			1	2	3	4	7	8	9	10	11	14	15	16	17	18	21	22	23	24	25	28	29	30	31			
Aug						1	4	5	6	7	8	11	12	13	14	15	18	19	20	21	22	25	26	27	28	29		
Sep		1	2	3	4	5	8	9	10	11	12	15	16	17	18	19	22	23	24	25	26	29	30	31				
Oct			1	2	3	4	6	7	8	9	10	13	14	15	16	17	20	21	22	23	24	27	28	29	30	31		
Nov							3	4	5	6	7	10	11	12	13	14	17	18	19	20	21	24	25	26	27	28		
Dec	1	2	3	4	5	8	9	10	11	12	15	16	17	18	19	22	23	24	25	26	29	30	31					
Jan				1	2	5	6	7	8	9	12	13	14	15	16	19	20	21	22	23	26	27	28	29	30			
Feb						2	3	4	5	6	9	10	11	12	13	16	17	18	19	20	23	24	25	26	27			
March						2	3	4	5	6	9	10	11	12	13	16	17	18	19	20	23	24	25	26	27	30	31	

*Board meetings in Manchester are preceded by a lunch session for the Board with specific staff/ a deep dive on key issues (begining at 11.30), with the Board meeting occurring from 13.30 to 15.30

** September date subject to Annual Report & Accounts being ready for sign off

Meeting Type Key:	per year	(minimum)
Board	6	
ARAC	5	
People & RemCo	3	

Meeting Location Key:	
(L)	London Office
(M)	Manchester Office
(T)	Microsoft Teams

Meeting Type Key:	per year	(minimum)
EMT	12	
SLT	4	
DESNZ Quarterly Review	4	
Townhall		(*5 days post 4 board)

Meeting Location Key:	
(O)	Other
BH	Bank Holiday