

FY 25/26	Mon	Tues	Wed	Thurs	Fri	Mon	Tues	Wed	Thurs	Fri	Mon	Tues	Wed	Thurs	Fri	Mon	Tues	Wed	Thurs	Fri	Mon	Tues					
April		1	2	3	4	7 SLT (plus Exec) 10:00-16:00 (O)	8 Housing Townhall (M)	9	10 Townhall 10:00-11:00 (T)	11		14	15	16	17 BH	18 BH	21 BH	22	23 EMT 10:00-16:00 (M)	24	25	28	29	30			
May			1	2	3	5 BH	6	7 DESNZ Q4 Quarterly Review 13:30-15:00 (O)	8	9	12	13 EMT 10:00-16:00 (L)	14	15	16	19	20	21	22 Board 09:30-11:30 (L)	23	26 BH	27	28	29 Townhall 10:00-11:00 (T)	30		
June						2	3	4	5 ARAC 09.30-11.30 (L & T)	6	9	10	11	12	13	16	17	18	19 EMT 10:00-16:00 (L)	20	23	24	25	26	27	30	
July		1	2	3	4	7	8 SLT 10:00-16:00 (M)	9	10	11	14 DESNZ Q1 Quarterly Review 11:00-12:30 (O)	15 EMT 10:00-16:00 (L)	16	17 Board 11.30-15.00* (M)	18	21	22	23	24 Townhall 10:00-11:00 (T)	25	28	30	31				
Aug					1	4	5	6	7	8	11	12	13	14	15	18	19 EMT 10:00-16:00 (M)	20	21	22	25 BH	26	27	28	29		
Sep		1	2	3	4	5	8	9	10	11	15	16	17 EMT 10:00-16:00 (L)	18	19	22	23	24	25	26	29	30 Board ** 09.30-11.30 (L)					
Oct			1	2	3	6	7 SLT 10:00-16:00 (L)	8	9 Townhall 10:00-11:00 (T)	10	13	14 EMT 10:00-16:00 (M)	15	16 ARAC 10.00-12.00 (L & T)	17	20	21	22	23	24	27	28	29	30	31		
Nov						3	4	5	6	7	10	11	12	13 EMT 10:00-16:00 (L)	14	17	18	19	20	21	24	25	26	27 Board 11.30-15.30* (M)	28		
Dec		1	2	3	4	5	8	9	10	11	12	15	16 EMT 10:00-16:00 (M)	17	18	19	22	23	24	25	26 BH	29	30	31			
Jan				1 BH	2	5	6	7	8	9	12	13 SLT 10:00-16:00 (M)	14	15 ARAC 09.30-11.30 (L & T)	16 EMT 10:00-16:00 (L)	19	20	21	22	23	26	27	28	29 Board 09.30-11.30 (L)	30		
Feb						2	3	4	5 Townhall 10:00-11:00 (T)	6	9	10	11	12	13	16	17 EMT 10:00-16:00 (M)	18	19	20 People & RemCo 08.30-09.30 (T)	23	24	25	26	27		
March						2	3	4	5	6	9	10	11	12	13 ARAC 09.30-11.30 (L & T)	16	17	18	19	20	23	24	25	26 Board 09.30-11.30 (L)	27	30	31

*Board meetings in Manchester are preceded by a lunch session for the Board with specific staff/ a deep dive on key issues (begining at 11.30), with the Board meeting typically occuring from 13.30 to 15.30

** September date subject to Annual Report & Accounts being ready for sign off

Meeting Type Key:	per year	(minimum)	Meeting Location Key:	Meeting Type Key:	per year	(minimum)	Meeting Location Key:
Board	6		(L) London Office	EMT	12		(O) Other
ARAC	5		(M) Manchester Office	SLT	4		BH Bank Holiday
People & RemCo	3		(T) Microsoft Teams	DESNZ Quarterly Review	4		
				Townhall	(*5 days post 4 board)		