

FY 26/27	Mon	Tues	Wed	Thurs	Fri	Mon	Tues	Wed	Thurs	Friday	Mon	Tues	Wed	Thurs	Fri	Mon	Tues	Wed	Thurs	Fri	Mon	Tues	Wed	Thurs	Fri	
April					BH	BH						Joint ELT / SLT 10:00-16:00 (L)		ELT 10:00-16:00 (M)		DESNZ Q4 Quarterly Review 11:00-12:00 (T)		SLT 9:15-12:00 (T)				Townhall 10:00-11:00 (T)				
May						BH							SLT 11:00-16:00 (L)	ELT 10:00-16:00 (L)								BH			Board 09:30-11:30 (L)	
June									ARAC 09:30-12:00 (L & T)				People & RemCo 10:00-11:00 (T)	ELT 10:00-16:00 (M)				SLT 10:00-16:00 (M)				Townhall 10:00-11:00 (T)				
July							SLT 9:15-12:00 (T)					RESERVED ARAC* ARAC (9:30- 10:30) Board (10:30-11:00) (T)	DESNZ Q1 Quarterly Review 10:00-11:00 (T)	ELT 10:00-16:00 (L)								Board 11:30-15:30 (M)	Townhall 10:00-11:00 (T)			
Aug		SLT 9:15-12:00 (T)											ELT 10:00-16:00 (M)					Townhall 10:00-11:00 (T)				BH				
Sep							ARAC 09:30-12:00 (L & T)				People & RemCo 10:00-11:00 (T)			ELT 10:00-16:00 (L)				SLT 10:00-16:00 (L)				Board 09:00-17:30 (tbc) (O-York)	Townhall 10:00-11:00 (T)			
Oct							SLT 9:15-12:00 (T)							ELT 10:00-16:00 (M)								ARAC 09:30-12:00 (L & T)	Townhall 10:00-11:00 (T)			
Nov		SLT 9:15-12:00 (T)												ELT 10:00-16:00 (L)										JOINT: Board & ELT 11:30-15:30 M	Townhall 10:00-11:00 (T)	
Dec		SLT 9:15-12:00 (T)												ELT 10:00-16:00 (M)									BH	BH		
Jan					BH									ELT 10:00-16:00 (L)			ARAC 09:30-12:00 (L & T)	SLT 10:00-16:00 (M)				Townhall 10:00-11:00 (T)			Board 09:30-11:30 (L)	
Feb		SLT 9:15-12:00 (T)												ELT 10:00-16:00 (M)		People & RemCo 10:00-11:00 (T)		Townhall 10:00-11:00 (T)								
March		SLT 9:15-12:00 (T)						ARAC 09:30-12:00 (L & T)	ELT 10:00-16:00 (L)						Board 09:30-11:30 (L)								BH	BH	Townhall 10:00-11:00 (T)	

*Reserved for 1 hour ARAC meeting followed by 30 mins Board meeting - Dependent on Annual Report & Accounts being ready for approval/signing.

Meeting Type Key:	per year (minimum)
Board	6
ARAC	5
People & RemCo	3

Meeting Location Key:	
(L)	London Office
(M)	Manchester Office
(T)	Microsoft Teams
(O)	Other

Meeting Type Key:	per year (minimum)
ELT	12
SLT	4
DESNZ Quarterly Review	4 (Dates TBC) (*5 working days post board where possible)
Townhall / All Staff Days	4 possible)

Public Holiday Key:	
BH	Bank Holiday