

FY 26/27	Mon	Tues	Wed	Thurs	Fri	Mon	Tues	Wed	Thurs	Friday	Mon	Tues	Wed	Thurs	Fri	Mon	Tues	Wed	Thurs	Fri	Mon	Tues	Wed	Thurs	Fri							
			1	2	3		6	7	8	9	10		13	14	15	16	17		20	21	22	23	24		27	28	29	30				
April					BH	BH							Joint ELT / SLT 10:00-16:00 (L)		ELT 10:00-16:00 (M)		DESNZ Q4 Quarterly Review 11:00-12:00 (T)		SLT 9:15-12:00 (T)			Townhall 10:00-11:00 (T)										
							4	5	6	7	8		11	12	13	14	15		18	19	20	21	22		25	26	27	28				
May						BH							SLT 11:00-16:00 (L)		ELT 10:00-16:00 (L)				Townhall 10:00-11:00 (T)			BH				Board 09:30-11:30 (L)						
	1	2	3	4	5		8	9	10	11	12		15	16	17	18	19		22	23	24	25	26		29	30						
June										ARAC 09:30-12:00 (L & T)				People & RemCo 10:00-11:00 (T)	ELT 10:00-16:00 (M)				SLT 10:00-16:00 (M)				Townhall 10:00-11:00 (T)									
		1	2	3	4	5	6	7	8	9	10		13	14	15	16	17		20	21	22	23	24		27	28	29	30				
July								SLT 9:15-12:00 (T)						DESNZ Q1 Quarterly Review 10:00-11:00 (T)	ELT 10:00-16:00 (L)									Board 11:00-15:00 (M)	Townhall 10:00-11:00 (T)							
	3	4	5	6	7	8	9	10	11	12	13	14		17	18	19	20	21		24	25	26	27	28		31						
Aug		SLT 9:15-12:00 (T)													ELT 10:00-16:00 (M)					Townhall 10:00-11:00 (T)				BH								
		1	2	3	4	5	6	7	8	9	10	11		14	15	16	17	18		21	22	23	24	25		28	29	30				
Sep							ARAC 09:30-12:00 (L & T)						People & RemCo 10:00-11:00 (T)		ELT 10:00-16:00 (L)					SLT 10:00-16:00 (L)				Board 09:00-17:30 (bc) (O - York)	All team day 10:00-16:00 Birmingham							
			1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23		26	27	28	29	30	
Oct							SLT 9:15-12:00 (T)								ELT 10:00-16:00 (M)										ARAC 09:30-12:00 (L & T)	Townhall 10:00-11:00 (T)						
	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	23	24	25	26	27		30						
Nov		SLT 9:15-12:00 (T)									ELT 10:00-16:00 (L)											JOINT: Board & ELT 11:30-15:30 (M)			Townhall 10:00-11:00 (T)							
		1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18		21	22	23	24		25	26	27	28	29	30	31
Dec		SLT 9:15-12:00 (T)													ELT 10:00-16:00 (M)					Townhall 10:00-11:00 (T)					BH	BH						
					1	2	3	4	5	6	7	8	9	10	11	12	13	14	15		18	19	20	21	22		25	26	27	28	29	
Jan					BH																	ARAC 09:30-12:00 (L & T)	SLT 10:00-16:00 (M)			Townhall 10:00-11:00 (T)		Board 09:30-11:30 (L)				
	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26		29	30	31		
Feb		SLT 9:15-12:00 (T)																				People & RemCo 10:00-11:00 (T)		Townhall 10:00-11:00 (T)								
	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26		29	30	31		
March		SLT 9:15-12:00 (T)							ARAC 09:30-12:00 (L & T)	ELT 10:00-16:00 (L)								Board 09:30-11:30 (L)								BH	BH		Townhall 10:00-11:00 (T)			

Meeting Type Key:	per year (minimum)
Board	6
ARAC	5
People & RemCo	3

Meeting Location Key:	
(L)	London Office
(M)	Manchester Office
(T)	Microsoft Teams
(O)	Other

Meeting Type Key:	per year (minimum)
ELT	12
SLT	4
DESNZ Quarterly Review	4 (Dates TBC) (*5 working days post board where possible)
Townhall / All Staff Days	4 possible

Public Holiday Key:	
BH	Bank Holiday